

## In the Matter Of:

# CITY OF DETROIT, MICHIGAN

Case NO. 13-53846

# **KEVYN ORR**

September 16, 2013



800.211.DEPO (3376) EsquireSolutions.com

A. Yes.

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- Q. -- you're talking again -- at this point in time had you decided whether to accept the Emergency Manager job? This is later in the afternoon on January 31.
  - A. No, I didn't. I -- no, there was no time in the initial two days that this came up that I decided to accept the Emergency Manager job.
- 8 Q. Okay. And in this email you're giving some thoughts 9 on some of the issues that pertain to that; aren't 10 you?
- 11 A. Yes.
- Q. And in particular you start talking about the legislation that pertains to the EM position. You said you went back and reviewed various laws; do you see that?
- 16 A. Yes.
- 20 And you talked about some laws in DC control board and then you go on in the last sentence -- or I'm sorry, the second to the last sentence to write, and I quote, "By contrast Michigan's new EM law is a clear end-around the prior initiative that was rejected by the voters in November."
  - You wrote that?
- 24 A. Yes.

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Q. And by the new EM law, you were referring to PA 436?



- Q. And you go on then in the -- and you were -- I guess
  -- were you aware that for either the case of the
  Chapter 9 being filed with the governor's approval
  without the Emergency Manager being involved or the
  Chapter 9 filing with the Emergency Manager, that in
  either case PA 436 did not require the governor to
  impose any contingencies on the bankruptcy filing?

  MR. SHUMAKER: Objection, calls for legal
  conclusion.
- A. I don't recall if I had done a deep dive in that question at this time. Please understand, counselor, at this time I was doing a preliminary review of the statute based upon I believe some published reports and a look at it online. I may have gotten to that point, I just don't recall if at this time during that day I had.
- 17 Q. Okay.
- 18 A. But I did at some point.
- 19 Q. But you certainly knew that ultimately?
- 20 A. At some point I did, sure.
  - Q. Obviously. And then you go on in the next sentence in this email to say, "So although the new law provides the thin veneer of a revision, it is essentially a redo of the prior rejected law and appears to merely adopt the conditions necessary for Chapter 9 filing."



A. Yes, I said that.

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- Q. And were you writing truthfully when you said that?
- A. Yeah, and I think the balance of the paragraph, the news reports state that opponents of the prior law are already lining up to challenge this law. So as I just testified, this was my preliminary analysis based upon a number of sources, some of them were the news reports.
- Q. And you were aware in fact that as you just indicated that there were either challenges already made or that were going to be made to the law?
- A. I was not aware that there were challenges already made. I was aware the news report states that opponents of the prior law were already lining up to challenge the law.
- Q. And did you have any understanding at this time as to what those grounds of challenge were or may be?
- A. No. As I said, this was, you know, within the span of a day when this was going back and forth about what it may require, I was beginning to familiarize myself to some degree with the statute.
- Q. Your email goes on to say you're going to speak with Baird in a few minutes and see what his thinking is.
- 24 A. Yes.
- 25 | Q. Did you speak with Mr. Baird that day?



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- potential ground for challenge, was that it allowed the governor to authorize a bankruptcy filing without 3 imposing a condition that would prevent pension obligations from being impaired?
  - I don't know if I was aware of that issue at this Α. time, no.
  - Well, were you aware -- you became aware of it if not 0. then at some point shortly thereafter; correct?
  - Yeah, let me say this. There was no broad based Α. concern at this point about with what the authority was with regards to pensions so any sort of insinuation that that was the focus at this point is just inaccurate. That wasn't true. This as I said before was a very cursory and initial sort of review of what I was being asked to do so when I had a discussion with Mr. Baird later I would have some information and that's what I gleaned based upon a few hours since apparently I got the call -- I was informed that day, that morning or the day before to the time I was going to have a call that afternoon.
    - But I take it at some point in time you became aware 0. that Article 9, Section 24 of the Michigan Constitution protects pension benefits from being diminished or impaired?
  - I believe at some point in time I became aware that



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Article 9, Section 24 purports to protect pensions and benefits in certain circumstances, yes.

MR. ULLMAN: Let's mark Exhibit 5.

(Marked Exhibit No. 5.)

- Q. Exhibit 5 is just a printout of Article 9, Section 24 of the Michigan Constitution. Do you recognize it as such?
- A. I mean, the document speaks for itself, but that appears to be what it is, yes.
- Q. Okay, and I think your last answer you said that in your view Section 24, Article 9 purports to protect pensions and benefits in certain circumstances.
- 13 A. Yes.
  - Q. And are you contending that the words of Article 9,
    Section 24 means something other than what they say?

    MR. SHUMAKER: Objection, calls for legal conclusion.
  - A. Yeah, I -- here again, I think the document speaks for itself. I think that my response to that issue is throughout the arc of my career, whether in federal government or in private practice at the Chrysler case, there have been many state laws, some of them quite sacrosanct, that have been abrogated by federal law, not just bankruptcy law. At the RTC we preempted state, New York state, rent control litigation, law;



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| we preempted California state escheat law; we          |
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| preempted and that was the model for 50s. In           |
| Chrysler, we preempted 50 states have dealer franchise |
| laws that were preempted. So when I said I recognize   |
| this, there are federal laws that preempt state laws.  |
|  |

MR. ULLMAN: I'm going to move to strike as nonresponsive.

Q. Mr. Orr, I appreciate your perhaps trying to be helpful, but my question was really very limited and I would appreciate it if you could just answer it.

MR. ULLMAN: Could I have my question read back, please?

(Record read back as requested.)

- A. I think that calls for a legal conclusion and I contend that they speak for themselves.
- 16 Q. Now, you made mention in your -- I think when you were
  17 giving your prior response, you made some allusion to
  18 federal law.
  - A. Uh-huh.
  - Q. Is there any question in your mind that apart from anything that may come into play under federal law, that the constitution of Michigan, Article 9, Section 24, prohibits pension rights from being diminished or impaired?

MR. SHUMAKER: Objection, calls for legal



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- A. The document, as I said, speaks for itself. Certainly I think I've said before that parties can negotiate a resolution of contracts.
- O. That's -- that's not my question.

MR. ULLMAN: Could you -- can you read my question back? If there's anything about it you don't understand, I would be glad to rephrase.

THE WITNESS: Uh-huh.

(Record read back as requested.)

MR. SHUMAKER: Objection to form, calls for legal conclusion. You can answer.

- A. Yeah, I think it does call for legal conclusion, but as I said, contractual obligations can be negotiated at any time.
- Q. Let me rephrase it.

You understand what the constitution is talking about is diminishing or impairing is nonconsensual; correct?

MR. SHUMAKER: Objection, calls for legal conclusion.

- Q. Let me rephrase it so there can't be any ambiguity.

  Clearly parties can if they so choose change their

  contract; rights?
- 25 A. Yes.



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- Q. Is there any question in your mind that Article 9,
  Section 24 of the Michigan Constitution protects
  pension rights from being diminished or impaired if
  the beneficiaries of those rights do not agree
  consensually to such diminishment or impairment?

  MR. SHUMAKER: Objection, calls for legal
  conclusion.
- A. I think I've answered that before. I think there's certain federal laws that allow for preemption --
- Q. I'm asking about independent of any federal law. The Michigan Constitution on its own, apart from any overlay that you say may apply from federal law, is there any question that the Michigan Constitution, assuming that the beneficiaries of the retirement obligations don't consent, any question that in that circumstance the Michigan Constitution prohibits pension rights from being diminished or impaired?

  MR. SHUMAKER: Objection, calls for legal
- A. Here again, Mr. Ullman, you're asking me -- I'm a fact 30(b)(6) witness, you're asking me for a legal conclusion about what the statute says. I'll say that the statute speaks for itself and I certainly have heard that people take that position.
- Q. Okay, and I'm asking you -- I'm not asking you to give



conclusion.

- wasn't. It was the Emergency Manager's duties writ large.
  - Q. And when you say you were pouring over the law, you yourself were doing legal analysis, reading various laws; is that right?
- 6 A. Yes, I was trying to get background information, yes.
- Q. And as part of that background information did you read Article 9, Section 24 of the Michigan
  Constitution?
- 10 A. I may have.

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- 11 Q. Is there any question in your mind that you didn't?
- 12 A. I -- if you have a document to refresh my

  13 recollection, I'm happy to look at it. Sitting here

  14 on this day on February 20th, I don't recall whether

  15 or not I read that article of the constitution.
- 16 Q. There's no question that at some point after February
  17 20th you read Article 9, Section 24 of the Michigan
  18 Constitution; correct?
- A. My testimony is it may have been before or after the 20 20th. I don't recall whether I did that sitting here today.
- Q. Okay, but it was either one or the other, but you certainly have read it?
- 24 A. Yes, I've read it. I read it today.
- 25 Q. And you read it before you became Emergency Manager;



- 1 | didn't you?
- 2 A. Yes.
- Q. One other question on this document actually. As you look at page 460, at the bottom there's a February 21 email.
- 6 A. Yes.
  - Q. And it refers to point 8 of the attachment. This again has to do with the mayor's existing executive team; right?
- 10 A. Yes.

- 11 Q. And in this time -- this is from Mr. Baird again; 12 right?
- 13 A. Yes.
- Q. And he's really explicit. He says, other than a few grammatical nits, and some more language around point 8, so we can manage expectations if Kevyn needs to make some personnel changes. So he's clearly referring here to you making personnel changes that could affect the mayor's existing executive team; isn't he?
- 21 A. Yes, this wasn't written to me, but I'll read it. I
  22 mean to myself. Yes, document speaks for itself, but
  23 that seems to say that.
- Q. Isn't it clear at this point that it was envisioned and understood that Kevyn Orr, you Mr. Orr, were in



- 1 that right?
- 2 A. I believe so.
- 3 | Q. And did the governor share that view with you?
- 4 A. No.

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- Q. He thought that the pension and OPEB obligations were not impediments to Detroit's fiscal health?
  - A. No, the governor -- the only discussion I had with the governor was at a very high level about the dire straits of the City and the need for some -- it was actually the dire straits of the City and the need for some reform. There was no specific discussion about pension or OPEB.
  - Q. Now, at some point after you became the Emergency
    Manager, did you have discussions with the governor
    about a Chapter 9 filing to among other things get out
    of the pension obligations that the City owed?

    MR. SHUMAKER: Object to form.
- 18 A. Yes, I believe so.
- 19 | Q. And when did those take place?
- 20 A. Since becoming Emergency Manager on the 25th I've had
  21 regular conversations with the governor. Typically
  22 weekly. I don't recall the specific conversation when
  23 they came up. I will say that it wasn't within our
  24 initial conversations.
  - Q. Okay. And we're talking -- these conversations, are



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- 1 A. I'm taking my time because I'm trying to remember.
  2 There were a number of different analyses and briefing
  3 papers and -- that would come across the desk and I'm
  4 not sure any of them focused solely on state law.
- Q. Okay. And what else -- what other law did they focus on if not solely state law?
- 7 A. They may have focused on state law and federal law.
- 8 Q. So you don't recall if there was any analysis that 9 just looked at state law?
- 10 A. No, sitting here today, I don't recall. There may
  11 have been, but I don't recall.
  - Q. And were you aware prior to the bankruptcy filing that under state law alone the pension obligations could not be diminished or impaired?
    - A. This is the discussion we had about five to ten minutes ago about whether or not state law permitted it and I will go back to my answer with that. It seems to suggest a legal conclusion based upon what the statute 436 provides and the intent of the legislature.
    - Q. Let me ask you a different question.

Is there anything in PA 436 that allows in your view the Emergency Manager to impact or adversely affect pension rights in the absence of a Chapter 9 bankruptcy filing?



- 1 A. Defined contribution.
- 2 | Q. Defined contribution?
- 3 A. Uh-huh.
- Q. Now, the existing -- the pension plan that exists under the steady state projections, is that defined contribution plan?
- 7 A. That would be switched over. No, no, defined -- the steady state scenario?
- 9 O. That's a defined benefit?
- 10 A. That's a defined benefit plan.
- Q. So what you're projecting here is a switch over to a defined contribution program and for 2014 we see the number for the city's contributions is now
- 14 25.4 million; is that right?
- 15 A. Yes, that's -- yes.
- Q. And that compares with the -- what was the figure?

  199.5 million that we saw under the as is?
- 18 A. Yes, projections.
- Q. Yes. So the diminution it looks just on the rough
  math that the City's pension contributions under the
  restructuring are being cut by about 80 percent; is
  that right?
- 23 A. Under 75 million, 80 percent, sure, roughly.
- Q. And for health, the health benefits, which we saw that were, what, under the current scenario something like



- 1 147 million?
- 2 A. Retiree health, yes.
- 3 | O. For retiree health?
- 4 A. Uh-huh.
- 5  $\mid$  Q. Under this proposal, the restructuring proposal, I
- don't see any line entry for the retiree health
- 7 benefits.
- 8 A. Yes.
- 9 Q. So they're essentially being cut; correct?
- 10 A. Well, the obligation is being provided with a
- different program, but yes, the City would not have an
- obligation going forward of that magnitude.
- 13 Q. And going back to the pension contributions, you know,
- we had talked about a diminution on the order of 80
- percent from the 199.5 figure, and I think it's the
- 16 City's contention that the 199.5 figure is really
- understated, right, because the obligations are really
- a lot higher?
- 19 A. I think we think the liabilities -- this is the steady
- state projection on 91. I think we think the
- 21 liabilities are higher because what we represented on
- 22 the second page of 98 is the estimated undersecured
- claims for out years as opposed to a ten-year
- 24 projection.

Q. Right. And if the liabilities were really greater



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- than the diminution from the steady state to the restructuring scenario would be greater than 80 percent; wouldn't it?
  - A. It might be. I mean, we've said 80 percent. I mean, 199.5 less 25, you know, you just roughly cut those in half, that's a 12 and 1/2 percent, but you know, 88 percent, somewhere in that neighborhood.
  - Q. Now, the people who are -- the retirees who are getting impacted from these -- by these cuts in the proposed restructuring, these are who? These are men and women who previously served the City and are now retired?
  - A. Yeah, they're two pension plans: one for General services and the other for Police and Fire.
- Q. And these individuals that serve the City in both public safety and nonpublic safety capacities?
- 17 | A. Uniform and nonuniform, yes.
  - Q. And were these -- I guess the issue comes because the pension liabilities and the healthcare benefits that may be due are not -- there's not sufficient funding that was put into them; correct?
    - A. Well, the healthcare benefit has no funding, the \$5.7 billion. And the pension underfunding has our estimate of the level of underfunding, the unfunded portion of the pensions, in them. There are assets



- 1 propose to reduce would get a share of the note, yes.
- Q. And is there any way to tell from this document how much any individual retiree would ultimately get if the notes go ahead and are issued?
- 5 A. Not from this document.

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- Q. There's no way to tell how much cash value any retiree would receive under this plan that's laid out here where they get notes?
  - A. It is my understanding that there are a number of different plans and benefits and factors that go into that determination for any specific retiree.
- Q. Okay. Now, Chapter 9 is not referred to in this restructuring plan; is it?
- 14 A. I don't think we did.
  - Q. And I think you indicated before that if this was not agreed to by the various constituencies, then the only way to implement this restructuring plan would be, if at all, would be to try to go ahead and do that through Chapter 9; is that right?
  - A. I think what I said before, I think you're referring to the May 12th 45-day operating plan, but I think what I said before on June 10th and June 14th is we needed to engage in a dialogue, because we didn't want to go to Chapter 9.

MR. ULLMAN: That wasn't my question. Can



1 you read my question back?

(Record read back as requested.)

- A. Yeah, I indicated that here today.
- Q. I'll just ask the question again. As you understood it, if the proposal here were not agreed to or some other consensual resolution was not reached, was there any way for you as Emergency Manager to implement this plan other than to try to get it put in place through a Chapter 9 filing?
- A. Subject to the discussion that we've had a couple of times earlier today, what I have said is that Chapter 9 is an option to achieve these goals.
- Q. And were you at this point aware of any option to achieve these goals other than Chapter 9 if a consensual resolution was not reached?
- A. There were various briefing memos and discussions, but given the time frames that we were under, and I said this at the June 10th meeting and I said it at the June 14th meeting and I want to be responsive, that if we didn't, Chapter 9 was an alternative.
- Q. And I don't think that's fully responsive at this point. Had you identified anything else as of June 14 to get this plan implemented, any other course, putting aside consensual resolution, other than a chapter 9 file?



- A. Nothing that would give us an orderly and comprehensive resolution of these problems.
  - Q. Now, you gave an interview, that I'm sure you're familiar with, with the Detroit Free Press on or around June 14th. Do you remember it? I'll just tell you what -- I believe you said -- and I'm sure you remember this one and you can tell me. If not, I have the quote.
- 9 A. Yeah, you can give me the quote. There's so many interviews, but I'll trust your quote.
- 11 | Q. Okay.

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- 12 | A. Okay.
- 13 Q. This is the quotation. Question, you said in this
  14 report, referring to the June 14th proposal, that you
  15 don't believe there is an obligation under our state
  16 constitution to pay pensions if the City can't afford
  17 it? Answer, the reason we said it that way is to
  18 quantify the bankruptcy question. We think federal
  19 supremacy trumps state law.
- 20 A. Yes.
- 21 Q. You don't deny making that statement?
- 22 A. No, I think I've said that several times.
- Q. And the state law you were referring to that you referred to as being trumped was Article 9, Section 24 of the state constitution; is that right?



- 1 A. I believe so.
- Q. There's no other state law that you view as relevant
- 3 | to the pension issue; is there?
- 4 A. Subject to the discussions that we had earlier today.
- Q. As being trumped? There's no other state law that you regarded as being trumped; is there?
- 7 A. No, there's no other as being trumped.
- 8 Q. Trumped.
- 9 A. Right.
- 10 | Q. So the answer to my question -- just so the record is
- 11 clear, the answer to my question is no other?
- 12 A. We're not referring to another state law.
- 13 Q. Okay, thank you.
- 14 A. Okav.
- 15 | Q. Now, ultimately -- so when the subsequent bankruptcy
- filing was made -- which it was; right?
- 17 | A. Yes.
- 18 Q. The intention -- specific intention was indeed to
- 19 trump Article 9, Section 24 of the state constitution;
- 20 correct?
- 21 A. That wasn't the only intention.
- 22 Q. But that was an intention; was it not?
- 23 A. That was one of the objectives.
- 24 Q. Now, ultimately you did request authorization for the
- governor to file; right?



was the singular focus. I think most of our 1 2 discussions were about the need for the City to deal 3 overall with its balance sheet and its obligations, 4 which would include pensions. Okay, can you read my 5 MR. ULLMAN: Uh-huh. question back? Listen a little more closely because I 6 7 was really -- it was a little more specific of a 8 question. 9 THE WITNESS: Okay. 10 (Record read back as requested.) 11 Α. We probably had that discussion. I don't recall 12 anything specific, but we probably did. 13 And do you recall any discussion during those same 0. 14 conversations with the governor or anyone from his staff as to the impact, if any, of Article 9, chapter 15 16 -- Section 24 of the Michigan Constitution as regards 17 pension benefits? 18 I don't recall having discussions in that regard. No. Α. 19 Now, if you look at the governor's response letter, 2.0 okay, and the last page, you see at the top there's a 21 heading called contingencies? 22 Α. Yes. 23 And it says 2012 PA 436 provides that my approval of 0. 24 the recommendation to commence a Chapter 9 proceeding



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may place contingencies on such a filing and it gives

It continues, I am choosing not to 1 the citation. 2 impose any such contingencies today. Federal law 3 already contains the most important contingency, a 4 requirement that the plan be legally executable, 5 11 U.S.C. Section 943(b)(4). Do you see that? 6 Yes. Α. 7 And did you have any discussions with the governor or 0. 8 anyone from his staff about that language before you 9 received this letter back? 10 No. Α. 11 Were you -- did you have any understanding before 12 receiving this that as to whether or not the governor 13 was going to place any contingencies on the bankruptcy 14 filing? No, but I was concerned about it. 15 Α. 16 And what were you concerned about? 0. 17 I was concerned that the governor might place some Α. 18 contingency in any regards, not just related to the 19 pensions and others, but that the inner array on 20 limiting what authority I might have would impact what 21 discretion I would have under either 436 or Chapter 9. 22 I was just concerned about contingencies. 2.3 And was one of the contingencies that you were Q.



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ability or restrict your ability to cut back the

concerned about the contingency that could impair your

- Q. And did you have any plan in place as to what you would do if the letter came back that imposed a contingency that in any Chapter 9 filing nothing could be done that would affect pension rights that were protected under the Michigan Constitution?
- A. No.

- Q. Now, in his letter the governor -- the portion we've just looked at on the back of page 5, the governor says, having a legally executable plan under Section 943(b)(4). That's a reference, 943(b)(4), the bankruptcy code; isn't it?
- 12 A. I believe so.
  - Q. So he says, he the governor says, having a legally executable plan under Section 943(b)(4) of the bankruptcy code is a contingency for Detroit's filing a bankruptcy petition. Correct?
    - MR. SHUMAKER: Objection, document speaks for itself.
  - A. That's -- I was going to say the document speaks for itself. You're sort of reading it, you know, just inversing it, but it says federal law already contains the most important contingency requirement that the plan is legally executable.
  - Q. Right. And this is in the context of him asking or noting that under PA 436 he could, he the governor,



- could place contingencies on a Chapter 9 filing;
  right?
- 3 A. Yes.
- Q. And he goes on to say that federal law also contains what he calls the most important contingency on the Chapter 9 filing, that it be legally executable; correct?
- 8 A. Yes, the letter speaks -- that's the language of the letter.
- 10 | Q. Did you agree with the governor's analysis here?
- 11 A. I -- do I agree? Yes, I mean, I agree that that's the
  12 most important contingency that we get to, yes.
- Q. Now, petition was filed -- the bankruptcy petition was filed on July 18th, like at 4 in the afternoon, 4:05, something like that?
- 16 A. That's what I was told. I don't know the specific time.
- 18 Q. Now, in doing -- in making your bankruptcy filing,
  19 were you intending to do something that was in
  20 violation of state law?
- MR. SHUMAKER: Objection, calls for legal conclusion.
- A. Here again, subject to all the discussions that we had earlier today, I was intending to aleve the City of a very dire situation and provide it with the maximum



- telephone conversations with him and I recall meeting
  with him. I don't recall whether it was prior or
  after the filing. I know from time to time -- I just
  don't recall when it was.
  - Q. Would there have been any reason for you not to consult the Attorney General prior to the bankruptcy filing on that issue?
  - A. No, I think the State Attorney General made his position known prior to the filing.
- 10 Q. Now, as of this time the petition was filed there were various state court litigations that had been begun?
- 12 A. Yes.

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- Q. And those challenged, among other things, PA 436; correct?
- 15 A. Yes.
- 16 Q. And its constitutionality?
- 17 | A. Yes.
- Q. And in fact, the petition was filed just prior to the start of a TRO hearing in one of those state litigations; wasn't it?
- 21 A. I was told that either that night or the following day.
- Q. And are you aware that certain objectors in this
  proceeding have stated that the bankruptcy petition
  was filed just before the judge in the case was about



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- 1 to issue a TRO prohibiting the bankruptcy filing from 2 taking place?
  - I heard that after the fact, yes. Α.
- 4 And are you aware that these objectors have stated 5 that in fact the state lawyers asked for a short delay 6 before the ruling was issued so they could get the 7 bankruptcy filing in before the judge came down with a 8 TRO?
- 9 I don't know if I heard it -- I may have read that Α. 10 later. I don't know if I heard it.
- 11 0. Did you have any involvement in those actions?
- 12 No, no. Α.

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- 13 Do you deny that that's what occurred? 0.
- 14 I only know what I've heard and I have no personal Α. 15 knowledge, I just know what I've heard and what I've 16 read.
  - And isn't it correct that you wanted to get the Q. bankruptcy petition filed as soon as possible because you knew there was a risk that the state might rule it was illegal -- the state court might rule it was illegal under state law for the bankruptcy proceeding to be filed?
- 23 No, that wasn't the reason. Α.
- 24 Is there a particular reason that the bankruptcy 0. 25 filing was made at 4:06 in the afternoon of the same



day a TRO was being heard in the state court other
than to get the jump on the state court ruling?

MR. SHUMAKER: Object to the form.

- A. Not to the best of my knowledge.
- Q. Now, you're aware that the state court in that litigation in fact later issued a ruling that PA 436 is unconstitutional to the extent that it authorizes a proceeding under Chapter 9 in the way that could threaten to impair or diminish accrued pension benefits?
- A. Yes, I was informed that there are I believe three TROs after the bankruptcy filing.
- Q. And you have proceeded with the bankruptcy petition notwithstanding; correct?
- A. Well, the bankruptcy petition had been filed. There were open questions about the application of the stay. There was also a question about an appeal, which was taken up I believe by the Attorney General's office. So when you say you proceeded with the petition, we filed the petition, there was a ruling, and there were appeals.
- Q. Okay. And in light of the state court ruling that PA 436 was unconstitutional, you did not take any steps to withdraw the bankruptcy petition from filing; did you?



| 1  | A.   | No.   |
|----|--|---|
| 2  | Q.   | And you have not taken any steps to stop the        |
| 3  |  | bankruptcy proceeding from going forward; have you? |
| 4  | Α.   | No.   |
| 5  |  | MR. ULLMAN: Would this be a good time to            |
| 6  |  | stop for lunch, a quick lunch?                      |
| 7  |  | MR. SHUMAKER: Sure.                                 |
| 8  | A CONTRACTOR OF THE CONTRACTOR | MR. ULLMAN: I'm ready to continue but I             |
| 9  |  | know  |
| 10 |  | THE WITNESS: You got another how much               |
| 11 |  | do you have another line of inquiry? Whatever       |
| 12 |  | everybody   |
| 13 |  | MR. ULLMAN: I'm about to switch subject             |
| 14 |  | matters.  |
| 15 |  | THE VIDEOGRAPHER: Going off the record at           |
| 16 |  | 12:52 p.m.  |
| 17 |  | (Luncheon recess between                            |
| 18 |  | 12:52 p.m. and 1:30 p.m.)                           |
| 19 |  | THE VIDEOGRAPHER: We're back on the record          |
| 20 |  | at 1:35 p.m.  |
| 21 | BY M   | R. ULLMAN:  |
| 22 | Q.   | Welcome back, Mr. Orr.                              |
| 23 | Α.   | Good afternoon.                                     |
| 24 | Q.   | One other question about the June 14th proposal.    |
| 25 |  | Referring to page 98, we talked about the defined   |



- contribution benefit plan?
- 2 A. Yes.
- Q. Okay. Is it correct that under that plan
  contributions are being made only for people who would
  be current City employees?
- 6 A. Will the plan be closed?
- 7 Q. Yes.
- 8 A. Yes, I believe so.
- 9 Q. So under the restructuring plan there would be no 10 pension contributions made for retirees; correct?
- 11 | A. I believe that's correct.
- Q. Now, you I believe said that the June 14th proposal
  was presented at a meeting to representatives of
  various creditors, I think you said that in your
  declaration?
- 16 A. On June 14th, yes.
- 17 Q. Okay. Did you speak at that meeting?
- 18 A. Yes.
- 19 Q. And who else spoke?
- A. I believe all -- several members of our team, I

  believe it was Mr. Heiman, David Heiman, I believe it

  was Ken Buckfire, I believe Heather Lennox was on, I
- 23 believe Bruce Bennett was there, I believe Ken
- Buckfire may have spoken. I'm trying to recall if
- 25 there was anyone else.



- association that the City would in fact be willing to
  agree to a restructuring that did not involve the
  elimination of ongoing pension contributions for
  retirees.
- 5 A. No, I didn't say that.
- Q. And do you know in fact whether anyone working on your team ever said that to any union or retiree association?
- 9 A. No.
- Q. Okay. During the time from June 14th to July 17, did
  you or anyone else from your team tell any union or
  retiree association that the City acknowledged that
  under Michigan law pension rights were explicitly
  protected from being impaired or diminished?
- 15 A. I don't --
- MR. SHUMAKER: Objection, form, calls for speculation.
- 18 A. I don't recall anyone saying that, but it may have happened.
- 20 Q. But you personally didn't make that statement; did you?
- 22 A. I don't recall saying that. I may -- you know, 23 anything is possible, I just don't recall saying it.
- Q. And as of July 17, had the City, you or anyone working for you, told any union or retiree association that it



- would in fact be willing to agree to a restructuring
  plan that did not effectively eliminate the prior
  existing health benefits for retirees?
- MR. SHUMAKER: Objection, foundation, calls for legal speculation.
- 6 A. Healthcare benefit for retirees?
- 7 Q. Yeah.

- A. That did not eliminate it?
- 9 Q. Yeah, that you --
- 10 A. Did not adjust it in some fashion?
- 11 Q. Did not essentially cut it out the way it was being cut out in the June 14th proposal.
- 13 A. Yeah, I want to be careful with the frame cut out,
  14 because I think there were subsequent discussions
  15 about what would be provided instead --
- 16 Q. Uh-huh.
- A. -- as a proposal, so I don't want my testimony to seem
  as if we were not proposing an alternative to the
  existing healthcare plan and that had not been
  discussed prior to July 17th, but subject to those
  qualifications the answer to your question is yes.
- Q. Now, I've been asking you as of July 17 and then the bankruptcy filing was the very next day; correct?
- 24 A. Yes.
- 25 | Q. Now, in your declaration do you recall making



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Q. And on the pension side of things has there been any change from what was set out in the June 14th proposal? As I understand this, it's still a defined contribution plan for current employees and no contributions being made by the City for retired -- for retirees; is that right?

MR. SHUMAKER: Object to the form.

- A. Yeah, the general consensus is that you would close the plan and there would be contributions for currents, yes.
- Q. And so again, just to be clear, that means for retirees no ongoing contributions provided by the City?
- A. None other than their participation in the note that's proposed in the June 14th proposal.
  - Q. And with no new funding for their pensions the payments will stop -- to the retirees would stop being made when the retirement funds run out; is that right?
- A. That's a loaded question. I mean, the -- and the reason I say it's a loaded question, some of the retirement funds have said their payments won't run out so that's why we want to have a dialogue. We think they're at risk. They've told us they're not.
- Q. And by the City's estimation the pension funding will run out when? If no new funds are put in?



| 1 | unreasonable assumptions either way. But your general  |
|---|--|
| 2 | question as to whether or not if the information going |
| 3 | in was inaccurate, revealed an inaccurate result, I    |
| 4 | think it's true as a matter of just common sense and   |
| 5 | logic.   |

- Q. And the same thing as to assumptions. If the assumption made was wrong, then the output would be wrong also?
- A. I think that's why we asked several times to have a discussion about the assumptions that are necessary for pension benefits.
  - Q. Now, the cash flows that are being reported in your declaration, those do not include any assumptions as to the monetization of various assets that the City continues to hold; is that right?
    - MR. SHUMAKER: This is paragraph 56 that you're referring to, counsel?
    - MR. ULLMAN: Yeah, I'm looking in general.
      - MR. SHUMAKER: In cash flow?
      - MR. ULLMAN: Yeah, cash flow.
- 21 A. You're talking about generally do the cash flows 22 include any monetization of any City assets?
- 23 O. Yeah.

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- 24 A. No, they do not.
- 25 | O. And obviously if assets currently held by the City



- for some period of time; true?
- 2 MR. SHUMAKER: Objection to form.
- A. Here again, depending upon the size of the asset, but anything is possible.
  - Q. Okay. Now, the City of Detroit owns certain pieces of art that are stored at the Detroit Institute of Art; is that right?
- 8 A. Yes.

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- 9 | Q. And how many is that?
- 10 A. I think the City owns approximately 66,000 pieces of art.
- 12 Q. Now, those --
- 13 A. No, strike that. Let me be clear so we can move on.
- 14 Q. Yeah.
- 15 A. I think there are 66,000 pieces of art over at Detroit
  16 Institute of Art. I'm not sure the City owns all
  17 66,000 pieces. I've been informed that it owns 35,000
  18 of those pieces in an undisputed capacity.
- Q. Okay, that's what I was getting at. And that's distinct from art that is subject to a public -- or is or may be subject to a public trust or something like that. This is 35,000 pieces that the City owns, as you said, in an undisputed capacity?
- 24 A. Outright, yes.
- 25 Q. Outright. Now, is it correct that the City has



1 reports.

- Q. Do you have any reason to believe that the value of the City-owned art is less than something on that order of magnitude?
  - A. I'm relatively agnostic on the value of the art at this point. I'm waiting to see the appraisal.
- 7 Q. Do you have any understanding as you sit here today as to what the value of the City-owned art is?
- 9 A. No.

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- 10 Q. Are you considering selling the City-owned art to generate cash?
- 12 A. What I've said consistently is all options on the
  13 table, but we first have to decide what we're talking
  14 about.
- 15 Q. Do you have any understanding as to how long it would
  16 take to sell the art if a decision were made to sell
  17 it?
- 18 A. No.
- 19 Q. Have you considered other ways to monetize the art 20 besides an outright sale?
- 21 A. All options are on the table.
- 22 Q. Well, have you considered any others in particular?
- A. We have not made -- meaning my team and I have not made any decisions with regard to the art contained at DIA.



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- Q. I'm not asking about decisions, I'm just asking what you considered.
- 3 A. We considered a lot of things, yes.
  - Q. And have you -- well, then can you answer my question more specifically? What if any ways to monetize the art have you considered other than an outright sale?
  - A. I think there's been discussions about some form of -and I'm not clear because to be direct, I know that
    some of my -- I've never been to DIA, I don't think
    I've ever spoken with their board, I know that some of
    my consultants have been over there and have had
    various discussions about the art. I think the
    discussions were very high level and very general.
    That's what I know.
    - Q. Okay, that's really very nonspecific. Are you aware of any specific consideration given to any form of monetizing the art other than an outright sale?
- 18 A. No, nothing specific.
- Q. Could be a lease -- sorry, but nothing has been identified as a possible route to monetize?
- 21 A. Nothing specific. There have been discussions, but 22 nothing specific.
- Q. Have there been discussions of leasing as a possible way to monetize?
- 25 A. Possibly, yes.



- Q. Okay. And do you have any understanding of the amount of cash flow that could be generated on an annual basis if the art were leased?
  - A. Sitting here today, no.

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- Q. Has that number been talked about? Is there a document that might discuss that?
- A. No, no, there's no document. I -- I -- in an effort
  to be accurate, I think I had a discussion with one of
  the representatives at Christie's that was generally
  speaking leasing is a very difficult thing to do.

  That's the nature of the discussion, that you would
  have to have the right pieces at the right time at the
  right market to generate cash.
  - Q. So there was no discussion about the amount of money it could generate?
- 16 A. No, no, it -- there was some discussion about
  17 \$1 million, for instance, or something like that, but
  18 it's nothing substantive.
- 19 Q. Okay. Now, the City also has a department of water 20 and sewers; is that right?
- 21 A. Yes.
- 22 Q. And as I understand it, the department of water and
  23 sewers operates as a separate entity for accounting
  24 and operating purposes?
- 25 | A. As a result of Judge Cox's opinion, it has separate



- A. When you talk about asset values, you're talking about switches, pipes, valves, things along that nature. I don't think I've ever seen an appraisal of the value of the assets of the water and sewer department.
- Q. Do you have a general understanding of what the value of the assets --
- 7 A. No.
- 8 Q. -- is worth?
- 9 A. No.
- 10 Q. Have you taken any steps to monetize the value of the assets owned by the water and sewer department?
- 12 A. When you say monetize, I'm going to respond to the
  13 question on the basis that monetize is in the broad
  14 sense --
- 15 Q. Uh-huh.
- 16 A. -- not whether it's a lease, whether it's a sale,
  17 getting authority.
- 18 Q. Just get money for it.
- A. Get money for it, get some dough, okay, just want to be clear. Discussions are ongoing in that regard.
- 21 Q. What are those discussions in a nutshell?
- 22 A. Those are commercially sensitive so I don't want to
  23 interfere. Suffice it to say, the -- Judge Cox's
  24 opinion spoke to the possibility of creating an
  25 authority that would remove the water and sewer



when you talk about values, there's a range of values
from asset disposition and outright sale and
privatization to creating an operation or an authority
where someone has brought in, as has been done in
Washington, D.C., to actually operate the garages and
meters. So we're looking at a range of alternatives
to determine what those values could be.

- Q. What's the range of values you're looking at so far?
- A. We don't have that yet.

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10 Q. How concrete have you -- let me withdraw that.

What specific steps have been taken so far?

- 12 A. Our investment advisors and consultants are beginning
  13 discussions with various parties that undertake these
  14 types of operations within a range of alternatives to
  15 try to assess values.
- 16 Q. And the investment advisors, would that be Buckfire?
- 17 A. Yeah, it would be our investment banker, Ken Buckfire,
  18 Miller Buckfire.
- Q. Okay. In the June 14th proposal you also make reference to about 22 square miles of land that the City owns?
- 22 A. City-owned land, yes.
- Q. Do you have an understanding as to the value of that land?
- 25 A. I've been informed that some of the value is at best



- nominal, but no, sitting here today, I do not have a number as to the value of the land.
- Q. Have any steps been taken to try to monetize that value, to get dough as you put it?
- A. Yeah. Well, here again, you're -- to get income realization perhaps I should say more articulately, but here again, we're at the preliminary steps of examining potential alternatives regarding land.
- 9 Q. So you don't know yet?
- 10 A. No.
- 11 Q. The Belle Isle Park, that's also referenced in the June 14th proposal?
- 13 A. Yes.
- Q. It's indicated that there's a prospective lease to the state?
- 16 A. Yes.
- 17 Q. Okay. And do you expect that to go through?
- 18 A. I'm going to ask for it. It was proposed and was not
  19 accepted in time so the state withdrew it, but I do
  20 believe we're going to intend to ask that that lease
  21 be renewed.
- Q. And what's the annual rent the City would get under that lease?
- A. The City has a \$6 million maintenance obligation and that would be taken up by the state so that wouldn't



I can't -- it was an attorney-client communication. 1 2 And are you aware of any cases where, to use your Ο. phraseology, as a result of a Chapter 9 filing by a 3 municipality the state constitution was trumped? 4 5 Α. Chapter 9 filing? 6 0. Yes. I'm not sure, because the case I'm aware of, I don't 7 Α. know if it was a state constitution. I don't recall. 8 MR. ULLMAN: Okay, I have no more questions 9 1.0 at this time. But I may reserve the right, we have some other people that are going to ask questions, at 11 the end of that to ask some follow-ups, if that's 12 possible. 13 14 THE WITNESS: Okay. MR. SHUMAKER: You want to take a quick 15 break? 16 MR. ULLMAN: Yeah, why don't we take a 17 18 break. Someone else has to sit here. THE VIDEOGRAPHER: Going off the record at 19 2.0 2:53 p.m. (A brief recess was taken.) 21 THE VIDEOGRAPHER: We're back on record at 22 3:07 p.m. 23 24 EXAMINATION BY MS. LEVINE: 25



- Q. At the time the City filed for bankruptcy, was it your view that there had to be significant cuts in accrued vested pension amounts for both active and currently retired persons?
- 5 A. Yes.
- 6 | Q. And is it still -- still your view today?
- 7 A. Yes, based upon our analysis, yes.
- Q. This conclusion that there must be significant cuts in accrued vested pension amounts for both active and currently retired persons, was that assertion or that idea or that notion discussed by you with the governor at any time before June 14th, 2013?
- 13 A. Outside of meetings with attorneys?
- MR. SHUMAKER: Outside of meetings or calls with attorneys present.
- 16 Q. Yeah, I'm not looking to infringe your attorney-client privilege.
- 18 A. I know. I just don't recall all of the meetings. It
  19 may have been discussed outside those meetings.
- 20 Q. Well, do you have a recollection?
- 21 A. I do not have a recollection of specific discussions.
- Q. Just so I understand your testimony, are you saying it
  was -- it may have been discussed but you're not sure
  whether or not it was discussed in meetings that were
  outside the attorney-client privilege? Is that your



- 1 June 14th meeting.
  - A. Okay.

- Q. Do you have a recollection of any words you used to communicate to those in attendance that you were open to consider anything, if that's a fair characterization of your prior testimony? Did you use words to that effect and if so what were those words?
- A. I don't remember the exact words, but I think we expressed the sentiment that this is a proposal and we're open to discussions.
- Q. Well, that's a little different. I mean, to be open to discussion. I'm not asking you -- I think you testified a few minutes ago that you were open to anything and if I'm mischaracterizing that, correct me.
- A. Well, no, anything -- and I meant anything meaning anything in terms of discussions, that's why we styled this, we never called this a plan, we never called this a deal, we always called it a proposal because we were open for discussions, any response, meaning anything, so I think they're the same thing. I'm not trying to be cute in any fashion, I'm just saying we were open to responses, yes.
- Q. Did you ever say to the attendees at the meetings or communicate to the attendees in writing that the City



| 1   |  | movement on it.  |
|-----|--|--|
| 2   | Q.   | So as things now stand, there's no plan to put forward |
| 3   |  | anything else if the creditors and in particular the   |
| 4   |  | retirees do not agree to what's set out in the June    |
| 5   |  | 14th proposal?   |
| 6   | Α.   | As it stands right now, we don't have a plan.          |
| 7   |  | MR. ULLMAN: I have nothing further. Thank              |
| 8   | -  | you, Mr. Orr.  |
| 9   |  | MR. SHUMAKER: Thank you, counsel.                      |
| 10  | **************************************   | THE WITNESS: Thank you.                                |
| 11  |  | THE VIDEOGRAPHER: Going off the record at              |
| 12  |  | 5:41 p.m.  |
| 13  |  | (Discussion held off the record.)                      |
| 14  | easting programming programming the second s | THE VIDEOGRAPHER: We're back on the record             |
| 15  |  | at 5:43 p.m.   |
| L 6 |  | EXAMINATION  |
| L7  | BY MS  | . GREEN:   |
| L8  | Q.   | Hi, Mr. Orr. We've met before.                         |
| L9  | Α.   | Yes.   |
| 20  | Q.   | My name is Jennifer Green, I represent the two         |
| 21  |  | Retirement Systems for the City of Detroit.            |
| 22  | Α.   | Yes, Jennifer Ms. Green. Good to see you again.        |
| 23  | Q.   | Thank you. Nice to you see you again too.              |
| 24  |  | I have a question about Exhibit 11. I                  |
| ?5  |  | don't know if you have it in front of you or not.      |
| I   |  |  |



| 1  | State of Michigan)  |
|----|---|
| 2  | County of Genesee)  |
| 3  | Certificate of Notary Public                                |
| 4  | I certify that this transcript is a complete, true and      |
| 5  | correct record of the testimony of the witness held in this |
| 6  | case.   |
| 7  | I also certify that prior to taking this deposition,        |
| 8  | the witness was duly sworn or affirmed to tell the truth.   |
| 9  | I further certify that I am not a relative or an            |
| 10 | employee of or an attorney for a party; and that I am not   |
| 11 | financially interested, directly or indirectly, in the      |
| 12 | matter.   |
| 13 | WITNESS my hand this 19th day of September,                 |
| 14 | 2013.   |
| 15 |   |
| 16 | ~ ~ 1 / 4 1 / 1   |
| 17 | geaneth my Jallan   |
| 18 | Jeanette M. Fallon, CRR/RMR/CLR/CSR-3267                    |
| 19 | Certified Realtime Reporter                                 |
| 20 | Registered Merit Reporter                                   |
| 21 | Certified LiveNote Reporter                                 |
| 22 | Certified Shorthand Reporter                                |
| 23 | Notary Public, Genesee, Michigan                            |
| 24 | Acting in Oakland County, Michigan                          |
| 25 | My Commission Expires: 9-19-18                              |



| 1  | UNITED STATES BANKRUPTCY COURT                  |  |  |
|----|---|--|--|
| 2  | EASTERN DISTRICT OF MICHIGAN                    |  |  |
| 3  | SOUTHERN DIVISION                               |  |  |
| 4  | X   |  |  |
| 5  | IN RE ) Chapter 9                               |  |  |
| 6  | CITY OF DETROIT, MICHIGAN, ) Case No. 13-53846  |  |  |
| 7  | Debtor. ) Hon. Steven W. Rhodes                 |  |  |
| 8  | X   |  |  |
| 9  |   |  |  |
| 10 |   |  |  |
| 11 | CONTINUED VIDEOTAPED DEPOSITION of              |  |  |
| 12 | KEYVN D. ORR                                    |  |  |
| 13 | Volume II                                       |  |  |
| 14 | Washington, D.C.                                |  |  |
| 15 | Friday, October 4, 2013                         |  |  |
| 16 |   |  |  |
| 17 |   |  |  |
| 18 | Pages: 308 - 496                                |  |  |
| 19 | Reported by: Cindy L. Sebo, RMR, CSR, RPR, CRR, |  |  |
| 20 | CCR, CLR, RSA                                   |  |  |
| 21 | Assignment Number: 14008                        |  |  |
| 22 | File Number: 105824                             |  |  |
|    |   |  |  |



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demonstrated any concern about political ramifications as they're being used today.

- Q. Did you understand that reductions in vested pension benefits would be a necessary part of any restructuring for Detroit?
- A. I think that was certainly anticipated, yes.
- Q. Is it your understanding that the Governor understood that the reduction in vested pension benefits would be part of any restructuring for Detroit?
- MR. SHUMAKER: Objection: foundation.
- MS. LEVINE: I'm asking him his understanding.
- THE WITNESS: I'm not sure what the
  Governor understood. You'd have to ask him.
- Q. Did the Governor ever communicate to you that he expected that vested pension benefits would be part of any restructuring for Detroit?
- A. The Governor communicated to me that he expected -- no.



BY MS. LEVINE:

Yeah. 1 Ο. -- for the City who had been 2 Д retained, the City representatives were there and 3 the State representatives were there. 4 Okay. I'll talk -- call that the --5 Q. the review team --6 Review team --7 Α. -- is that the term you like? 8 0. Okay --9 -- yeah. Α. 10 -- so as I understand what you're 11 Ο. saying, the -- the -- the slides themselves were 12 present -- given over to the review team as a --13 a -- a bound --14 15 Α. Yes. -- volume or attached in some way? Ο. 16 Yes, the -- the -- the slide deck as Α. 17 the pitch book was given to the review team. 18 Okay. And then, at the presentation, Ο. 19 were -- how did that work? Did you -- did people 20 sort of go through the slides orally and then --2.1



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and -- and make comments as they were going

through the different pages in the pitch book? 1 No. As I recall, we handed out the 2 A. pitch book and began sort of going through the 3 slide, but within the first page or two, the 4 discussion exceeded the slides. And we really 5 ended up not going through the pitch book in any 6 meaningful manner --7 8 0. Okay. -- at the presentation. Α. 9 Okay. And this -- at the time of the 10 Ο. presentation, you were indeed still part of 11 Jones Day --12 Yes. Α. 13 -- and part of the pitch team? 14 Q. Yes, absolutely. 15 Α. Q. Okay. 16 Okay. I'm going to mark another 17 document, Mr. Orr, and ask if you've ever seen 18 this, which is Number 22. 19 Α. Two. 20 MR. ULLMAN: Here's a copy for you, 2.1 two copies for you, and an extra, and an extra. I 22



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don't want to bring these back with me is all. 1 2 (Whereupon, City of Detroit -3 Restructuring Plan, Mayor's 4 Implementation Progress Report was 5 marked, for identification purposes, 6 as Orr Deposition Exhibit 7 Number 22.) 8 9 THE WITNESS: Thank you. 10 BY MR. ULLMAN: 11 Q. Okay. What we've marked as 12 Exhibit 22, Mr. Orr, is entitled, City of Detroit 13 - Restructuring Plan, Mayor's Implementation 14 Progress Report, with the date of March 2013. 15 Have you ever seen this document 16 before? 17 I think I've seen it before, but I Α. 18 think that was after I became emergency manager. 19 Okay. That's fine. Ο. 20 And what I'd like to do is try to 2.1 just ask you about one page of this. 2.2



Um-hum. 1 Α. If you could look at Page 6. Ο. Um-hum. Α. 3 Okay. What we --Ο. 4 MR. SHUMAKER: Of the -- of the 5 actual document? 6 MR. ULLMAN: Of the -- yes. I'm 7 sorry, yeah. 8 And just for clarity, this document 9 bears Bates Number DTMI00129416, and Page 6 of the 10 document bears the Bates number ending in 422. 11 THE WITNESS: Um-hum. 12 BY MR. ULLMAN: 13 Okay. And this page, in general, is Ο. 14 entitled, The Mayor's plan includes strategies to 15 implement changes that will significantly reduce 16 general fund long-term liabilities. 17 I'd like you to focus on Number -- or 18 Letter (b) --19 Yes. 2.0 Α. -- you see 3(b)? 21 Ο. Α. Um-hum. 22



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- Q. It says, Pension unfunded liabilities, and the first bullet point says, Approximately 650 million of unfunded liability as of fiscal year 2012, of which only 250 million relates to general fund.
  - A. Yes, I see that.
- Q. And do you have an understanding as to what's being said there and what that reference is?

MR. SHUMAKER: Objection: foundation.

THE WITNESS: Yeah. I was obviously not responsible for drafting, developing or the due diligence behind the document. The document speaks for itself.

But what I think is being said there is that the unfunded liability for the -- and I assume it's speaking to both pension funds; it may be one or the other --

BY MR. ULLMAN:

- O. Um-hum.
- A. -- but the unfunded liability for fiscal year 2012 is 250, and 250 million of that



is somehow an obligation of the general fund. 1 Okay. Did you say 250? It's -- you 2 Q. meant to say 650, right? 3 4 Α. No, no. It's 650 total --Right. 5 Q. -- but 250 million of that is an 6 Α. 7 obligation of the general fund. You had misspoken and said 250 both 8 Ο. times --9 10 Α. Oh, I'm sorry ---- so --11 0. Α. -- oh, no -- okay. 650 and 250, I'm 12 sorry. I was --13 14 Ο. Okay. -- thinking ahead, thinking quicker 15 Α. 16 than my mouth moved. Okay. And as I -- I understand that 17 Ο. the 650 million that's referred here -- to here by 18 the Mayor corresponds pretty closely, if I recall, 19 to the \$644 million figure that was referred to in 20 the June 14th proposal; is that right? 2.1 I would -- I -- yes, I -- I would 2.2 Α.



think it does --1 2. Q. Okay. -- I'm -- I'm -- here again, I'm 3 Α. not -- I'm assuming it -- it speaks for itself and 4 it's facially correct; but, yes, I would think 5 that's the reference. 6 Okay. And so can you tell me what --7 what is your understanding when the Mayor says 8 here that 250 million relates to the general fund, 9 what the other 300 --10 11 Α. 400. -- 400 million relates to? 0. 12 what's -- what is the distinction being drawn 13 between what relates to the general fund versus 14 what relates to something other than the general 15 fund? 16 I'm not sure. Α. 17 Well, is it correct that -- that some 18 Ο. portion -- let's just stick with the -- we can use 19 the \$644 million number --20 Um-hum. Α. 2.1



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-- because I think that's what you

would probably say is more accurate. 1 That's the number that's cited in the 2 3 June 14th proposal, right? Yeah, they may have -- they may have 4 5 rounded up here --Q. Okay. 6 -- but we'll -- it's -- it's 7 approximately that amount. 8 Is it correct that for the Q. Okav. 9 approximately 644 million unfunded pension 10 liability that you refer to in the June 14th 11 proposal, that some portion of that is allocable 12 to a payment source other than the general fund? 13 I think that's correct. 14 Α. Okay. And what are those --15 Q. what is -- what are the other payment sources to 16 which the total 650 -- or I'm sorry -- 644 million 17 is allocable other than the general fund? 18 Well, there are other sources, but it Α. 19 could be principally related to the Water 20 department. 21



Q.

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Okay. And what is your understanding

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as to how much of the approximately 644 million unfunded pension liability relates to liability for personnel from the Department of Water and Sewer?

- A. Approximately that difference.
- Q. Okay. So it's about 450 million?
- A. Approximately, yeah.
- Q. Okay. And I'm trying to recall from your last testimony.

For the -- the pension monies that are due relative to personnel from the Department of Water and Sewer, are the pension payments made directly by the Department of Water Sewer to the retirement systems, or is the money paid first by the retirement -- I'm sorry -- by the Water and Sewer Department to the City, which then transmits it to the retirement system, or is there another mechanism for the payment?

MR. SHUMAKER: Objection to form.

THE WITNESS: I believe it's the -- I

21 believe it's the latter.

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I could go back and check it to be 1 2 sure, but I think that's the approximate mechanism 3 as I understand it. Okay. Now, by my math -- I make no 4 Ο. 5 representations as to my math, but just looking at the numbers, it looked -- actually, do I have a 6 calculator here? I don't think I do. 7 What percentage is 250 over 650? I 8 actually didn't do the math. 9 Four -- it's 40-some odd. 10 Α. It's 40-some -- yeah, we can get it 11 Q. 12 precisely. Zero? Oh. 13 250 divided by 6 -- let's say 650 --14 shoot, I didn't do that right. I apologize. Let 15 me try to clear this and do it again. 16 250 divided -- 6. This isn't right. 17 Okay. It looks like about 18 38 percent. 19 Right. 20 Α. Okay. You recall that -- that during Ο. 21 the last deposition, you indicated that you 22



thought that the actual unfunded liability was --1 2 was higher than the 644 number and could be as 3 much as 3.5 billion or something like that? 4 Α. Yes. Okay. My question is, does the --5 Q. does the -- is the proportion of unfunded 6 liability allocable to the general fund versus the 7 Department of Water Sewer personnel constant if 8 you -- if you use a higher liability figure? 9 In other words --10 11 Α. If we went up to 3.5 --Yeah, yeah --12 Q. -- million, would it be --13 Α. -- would the Department of Water and 14 Ο. Sewer still be approximately 38 percent of the 15 total unfunded liability? 16 I'm -- I'm not sure. I would think 17 that a rough estimate might be. But as I said, I 18 think, in September 16th, part of those 19 calculations had to do with a number of factors, 20 so I don't want to say that my testimony is as 21 exactly proportioned. 22



| 1   | <del>_</del> _ ~                                   |
|-----|--|
| 2   | THE VIDEOGRAPHER: Going back on the                |
| 3   | record at 1306. This marks the beginning of        |
| 4   | Tape Number 2.                                     |
| 5   | MR. DECHAIRA: Okay.                                |
| 6   | BY MR. DECHAIRA:                                   |
| 7   | Q. Mr. Orr, before we broke, I was                 |
| 8   | asking you about a meeting you had with the        |
| 9   | Michigan Attorney General.                         |
| LO  | And my question was, what was said at              |
| L1  | that meeting?                                      |
| L2  | A. Yes.  |
| L3  | With Attorney General Schuette, I                  |
| 1.4 | don't recall the exact date; but, generally        |
| 15  | speaking, the Attorney General at the meeting,     |
| 16  | as I said, was Mr. Heiman on the phone, the        |
| 17  | Attorney General and an attorney from his office,  |
| 18  | Matt, whose last name escapes me right now. And    |
| 19  | generally what was said, the Attorney General      |
| 20  | wanted to express why he felt duty-bound to take a |
| 21  | position that the Michigan State Constitution      |
| 22  | protected vested pension obligations.              |



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1 | approximately 61.5 percent?

- A. But, remember, I said that you have to be careful with trying to draw a straight-line comparison between the two numbers you may calculate in. But generally speaking, if we're just talking about the math, that -- that --
  - Q. Right --
  - A. -- would be the estimate.
- Q. -- I'm right here just talking about the ratio on the -- the number that's referred to as the 650 -- the approximately 650 by the Mayor.
  - A. Yes.
- Q. And then I think the next question I asked you, which I think is what you were alluding to, that if you assumed a larger liability figure, would that ratio continue to hold; and my recollection is, your answer was roughly it would, but you may have to, you know, fine-tune the math.
- A. It -- it -- it might roughly hold, but you need to be careful to not draw the conclusion that is -- it's exactly comparable.
  - Q. Okay. I understand.



1 A. Okay.

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Q. Okay.

And then the other question I have for you -- this is referring to the unfunded pension liability --

- A. Um-hum.
- Q. -- you're also familiar with the medical benefits for retirees --
  - A. Yes.
- Q. -- the health -- and I think that's sometimes referred to as OPEB?
- 12 A. Yes, other [sic] employee benefits.
  - Q. Okay. And for the OPEB is -- are -- is the -- is the situation similar that some amount of the total OPEB liability that the City faces is allocable to sources other than the general fund?
  - A. You -- you know, I think it is; but I'm not recalling that mechanism as well as I recall the pension mechanism, but I think it is.
  - Q. Okay. And would then some portion of the total OPEB unfunded liability be allocable



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- also to the Department of Water and Sewer to their retirees?
  - A. It might well be, but I'd need to confirm that.
  - Q. Okay. And have you done any analysis of that question?
    - A. Yes --
    - Q. Okay.
  - A. -- well, our contractors have done an analysis of the question.
  - Q. Okay. And who specifically has done an analysis of that?
    - A. Oh, I think our team at -- the entire team: Conway MacKenzie, Ernst & Young,
      Miller Buckfire.
  - Q. And do you recall their general conclusions to what percentage of the total unfunded OPEB liability is allocable to the -- A, to the Department of Water of Sewer; or, B, some other fund or entity apart from the general fund?
  - A. I'm -- I'm not -- I don't recall if it is, and I don't recall the percentage.



#### CERTIFICATE

DISTRICT OF COLUMBIA:

I, Cindy L. Sebo, a Notary Public within and for the Jurisdiction aforesaid, do hereby certify that the foregoing deposition was taken before me, pursuant to notice, at the time and place indicated; that said deponent was by me duly sworn to tell the truth, the whole truth, and nothing but the truth; that the testimony of said deponent was correctly recorded in machine shorthand by me and thereafter transcribed under my supervision with computer-aided transcription; that the deposition is a true record of the testimony given by the witness; and that I am neither of counsel nor kin to any party in said action, nor interested in the outcome thereof.

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Cindy L. Sebo District of Columbia, Notary Public My Commission Expires April 14, 2015

Cindy L. Sebo, RMR, CRR, RPR, CSR, CCR, CLR, RSA, Notary Public



From: CN=Kevyn Orr/O=JonesDay Sent: 1/31/2013 3:45:47 PM

To: CN=Corinne Ball/O=JonesDay@JonesDay CC: "Stephen Brogan" <sjbrogan@jonesday.com>

Subject: Re: D

CB,

Thank you for thinking about alternative ways to skin this cat. But I don't think we should look at this right now for at least two reasons. First, the state already has EMs appointed or five cities and four school districts. I wouldn't want it to seem like I have a special deal. Second, in thinking about the EM position I went back and looked at the SIGTARP legislation and the federal law authorizing the creation of the D.C. Control Board in 95. Both gave those managers tremendous powers, but neither was subject to questions about the authority of the Congress to enact them and the President's authority to sign them into law. By contrast Michigan's new EM law is a clear end-around the prior initiative that was rejected by the voters in November. The new EM law gives local governments four choices to fix their financial emergency:

Consent Agreement, in which local leaders remain in charge but must meet certain conditions in an agreement negotiated with the state (Detroit is already under a CA and it sounds like it's not working);
A state appointed EM that has broad authority over local finances;
Chapter 9 bankruptcy with the Governor's approval; and
Mediation, in which the local government and interested parties meet with a neutral party to resolve financial issues, such as employee contracts (this is essentially required to file a Chapter 9 petition).

So although the new law provides the thin veneer of a revsion it is essentially a redo of the prior rejected law and appears to merely adopts the conditions necessary for a chapter 9 filing. The news reports state that opponents of the prior law are already lining up to challenge this law.

Nonetheless, I'm going to speak with Baird in a few minutes to see what his thinking is. I'll let you know how it turns out. Thanks.

Kevyn

Kevyn D. Orr 51 Louisiana Ave. NW, Washington, DC 20001-2113 • Direct: 202.879.5560 • Fax: 202.626.1700 • Cell: Redacted • korr@jonesday.com

From: Corinne Ball/Jones Day

To: "Kevyn Orr" <korr@jonesday.com>

Cc: "Stephen Brogan" <sjbrogan@jonesday.com>

Date: 01/31/2013 08:10 AM

Subject:

Kevyn--

Food for thought for your conversation with Baird and us -- I understand that the Bloomberg Foundation has a keen interest in this area. I

Exhibit No.: 4

Name: OCC

Date: 9-16-13

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was thinking about whether we should talk to Baird about financial support for this project and in particular the EM. Harry Wilson--from the auto task force--told me about the foundation and its interest. I can ask Harry for contact info--this kind of support in ways "nationalizes" the issue and the project.

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